



**UNION DICON SALT PLC**  
**AUDITED FINANCIAL STATEMENTS**  
**31 DECEMBER 2021**



**Corporate information**

<b>Registration number</b>	RC 66062	
<b>Directors</b>	Lt. General (Rtd) T.Y. Danjuma (Chairman)	- Chairman
	Mrs. Florence Iroye	- Ag. Managing Director
	Engr. Kayode Erikitola, mni	- Director
	Lt. Col. (Rtd) T.O. Miri- Dashe	- Director
	Mrs. Nuratu Babatagarawa	- Director
	Mr. Bekuochi Nwawudu	- Director
	Maj. Gen. Tafilda	- Director
<b>Registered office</b>	Kirikiri Lighter terminal Phase 2, Kirikiri Apapa Lagos	
<b>Ag. Company Secretary</b>	Barrister Alfred James Kirikiri Lighter terminal Phase 2, Kirikiri Apapa Lagos	
<b>Auditors</b>	BDO Professional Services 15 CIPM Avenue, CBD Alausa Ikeja Lagos.	
<b>Bankers</b>	Sterling Bank Plc Access Bank Plc First City Monument Bank Plc	

**INDEPENDENT AUDITORS' REPORT  
TO THE SHAREHOLDERS OF UNION DICON SALT PLC  
REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

**Opinion**

We have audited the financial statements of Union Dicon Salt Plc, which comprise, the statement of financial position as at 31 December 2021, the statement of profit or loss and other comprehensive income, statement of changes in equity, statement of cash flows for the year then ended; and notes to the financial statements, including a summary of significant accounting policies and other explanatory notes.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Company as at 31 December 2021 and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards, and in compliance with the relevant provisions of the Financial Reporting Council of Nigeria, Act No 6, 2011 and the Companies and Allied Matters Act, 2020.

**Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants together with the ethical requirements that are relevant to our audit of the financial statements in Nigeria, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the International Ethics Standards Board Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. The matter below was addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

**Laws and regulations**

**Risk**

The Company is regulated by different laws and regulations. Non compliance with regulations issued by regulatory agencies and tax laws from the Tax Authorities may expose the Company to penalties and fines from the relevant authorities.

**Response**

**Our audit procedures included, the review of post year end payments and correspondences**

- Completed law and regulation checklist to ascertain the Company's compliance with relevant laws
- Reviewed correspondences with regulatory and statutory authorities for unrecorded liabilities during and subsequent to year end.
- Reviewed minutes and invoices received subsequent to year end for possible unrecorded liabilities and checked that any liability which existed at the year-end has been included in the financial statements.

**Material uncertainty relating to going concern**

We draw attention to note 24 in these financial statements which indicates that the Company's net current liabilities and negative shareholders' funds were N1,369,641,000 and N1,374,220,000 respectively. Notwithstanding the results mentioned above, the Directors have prepared the financial statements on a basis of accounting policies applicable to a going concern based on the assumptions and intentions of the Board as noted in note 24. Our opinion is not modified in respect of this matter.

BDO Professional Services, a firm of Chartered Accountants registered in Nigeria, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.

Partners: E. Olaseinde Olabisi, Olugbenga A. Akibayo, Kamar Salami, Tokunbo L. Oluymi, Henry B. Omodigbo, Gideon Adewale,  
Olusegun Agbana-Anibaba BN: 170585

### **Responsibilities of Management and those charged with governance for the Financial Statements**

The Directors are responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards issued by the International Accounting Standards Board, and in compliance with the relevant provisions of the Financial Reporting Council of Nigeria Act, No 6, 2011 and the Companies and Allied Matters Act, 2020, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intends to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### **Other information**

Management is responsible for other information. The other information comprises the information included in the Chairman's and Directors' statements, but does not include the financial statements and our auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this information, we are required to report that fact. We have nothing to report in this regard.

### **Auditors' responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- \* Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- \* Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- \* Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.


- \* Conclude on the appropriateness of directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- \* Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

**Report on other legal and regulatory requirements**

The Companies and Allied Matters Act, 2020 requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

- i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit
- ii) in our opinion, proper books of account have been kept by the Company, and
- iii) the Company's statement of financial position, and its statement of profit or loss and other comprehensive income are in agreement with the books of account.

Lagos, Nigeria  
30 March 2022

  
Henry B. Omodigbo  
FRC/2013/ICAN/00000003977  
For: BDO Professional Services  
Chartered Accountants



STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 N'000	2020 N'000
Revenue	7	-	-
Cost of sales	8	-	-
<b>Gross profit</b>		-	-
Other operating income	9	153,517	835,181
Administrative expenses	10	(113,543)	(149,220)
<b>Profit before tax</b>	11	<b>39,974</b>	<b>685,961</b>
Current tax expense	13(i)	(1,423)	(2,088)
<b>Profit for the year</b>		<b>38,551</b>	<b>683,873</b>
<b>Other comprehensive income</b>			
Items that will be reclassified to profit or loss		-	-
Items that may not be reclassified to profit or loss:			
Actuarial gain on gratuity	18(e)	81,609	17,460
		81,609	17,460
<b>Total comprehensive income</b>		<b>120,160</b>	<b>701,333</b>

The accompanying notes on pages 8 to 23 and other national disclosures on pages 24 and 25 form an integral part of these financial statements.




Auditors' report, pages 1 to 3

UNION DICON SALT PLC  
STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2021

5

		2021 N'000	2020 N'000
<b>Assets</b>	<b>Notes</b>		
<b>Non-current assets</b>			
Property, plant and equipment	14	43,388	44,036
Investment in subsidiary	15	53,981	53,981
		<u>97,369</u>	<u>98,017</u>
<b>Current assets</b>			
Other receivables	16	510	410
Cash and cash equivalents	22	14,355	12,334
		<u>14,865</u>	<u>12,744</u>
<b>Current liabilities</b>			
Trade and other payables	17	1,322,120	1,345,276
Current tax liabilities	13(iii)	62,387	62,263
		<u>1,384,507</u>	<u>1,407,539</u>
<b>Net current liabilities</b>		<u>(1,369,641)</u>	<u>(1,394,795)</u>
<b>Total assets less current liabilities</b>		<u>(1,272,273)</u>	<u>(1,296,779)</u>
<b>Non-current liabilities</b>			
Employee benefit liabilities	18(d)	62,356	158,010
Deferred tax liabilities	13(v)	39,591	39,591
		<u>101,947</u>	<u>197,601</u>
<b>Net liabilities</b>		<u>(1,374,220)</u>	<u>(1,494,380)</u>
<b>Equity</b>			
Share capital	19(a)	136,673	136,673
Share premium	19(b)	250,638	250,638
Actuarial valuation reserve	20	65,692	(15,917)
Revenue reserve	21	(1,827,223)	(1,865,774)
<b>Total equity</b>		<u>(1,374,220)</u>	<u>(1,494,380)</u>

The financial statements were approved by the Board of Directors on 8 March 2022 and signed on its behalf by:

- (i)  LT. General T.Y Danjuma (RTD), GCON Chairman FRC/2013/IODN/00000003130
- (ii)  Florence Iroye Ag. Managing Director FRC/2021/002/00000023527
- (iii)  Mr. Lateef Akandi Financial Controller FRC/2014/ICAN/00000006105

The accompanying notes on pages 8 to 23 and other national disclosures on pages 24 and 25 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

UNION DICON SALT PLC  
STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2021

6

	Share Capital N'000	Share Premium N'000	Reserve for actuarial valuation N'000	Retained Earnings N'000	Total Equity N'000
<b>Balance at 1 January 2021</b>	136,673	250,638	(15,917)	(1,865,774)	(1,494,380)
<b>Comprehensive income for the year:</b>					
Profit for the year	-	-	-	38,551	38,551
Other comprehensive income	-	-	81,609	-	81,609
<b>Total comprehensive income for the year</b>	-	-	81,609	38,551	120,160
<b>Transactions with owners recorded directly in equity</b>	-	-	-	-	-
<b>Balance at 31 December 2021</b>	<b>136,673</b>	<b>250,638</b>	<b>65,692</b>	<b>(1,827,223)</b>	<b>(1,374,220)</b>
<b>Balance at 1 January 2020</b>	136,673	250,638	(33,377)	(2,549,647)	(2,195,713)
<b>Comprehensive income for the year</b>					
Profit for the year	-	-	-	683,873	683,873
Other comprehensive profit	-	-	17,460	-	17,460
<b>Total comprehensive loss for the year</b>	-	-	17,460	683,873	701,333
<b>Transactions with owners, recorded directly in equity:</b>	-	-	-	-	-
<b>Balance at 31 December 2020</b>	<b>136,673</b>	<b>250,638</b>	<b>(15,917)</b>	<b>(1,865,774)</b>	<b>(1,494,380)</b>

The accompanying notes on pages 8 to 23 and other national disclosures on pages 24 and 25 form an integral part of these financial statements.

Auditors' report, pages 1 to 3



## STATEMENT OF CASHFLOWS

FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 N'000	2020 N'000
<b>Cash flows from operating activities</b>			
Profit for the year		38,551	683,873
<i>Adjustments for non cash items:</i>			
Depreciation of property, plant and equipment	14	648	648
Actuarial gains	18(e)	81,609	17,460
Income tax expense	13(i)	1,423	2,088
		<u>122,231</u>	<u>704,069</u>
<b>Changes in working capital</b>			
(Increase)/decrease in other receivables	16	(100)	8,293
(Decrease)/increase in employee benefit liabilities	18(d)	(95,654)	7,652
Decrease in trade and other payables	17	(23,155)	(718,292)
Tax paid	13	(1,300)	(342)
<b>Cash generated from operations</b>		<u>2,022</u>	<u>1,380</u>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	14	-	(780)
<b>Net cash outflow from investing activities</b>		<u>-</u>	<u>(780)</u>
<b>Net increase in cash and cash equivalents</b>			
		2,021	600
<b>Cash and cash equivalents at the beginning of the year</b>		<u>12,334</u>	<u>11,734</u>
<b>Cash and cash equivalents at the end of the year</b>	22	<u>14,355</u>	<u>12,334</u>

The accompanying notes on pages 8 to 23 and other national disclosures on pages 24 and 25 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

1) **Corporate information and principal activities**

Dicon Salt Limited and Union Salt Limited were incorporated as private limited liability companies on 11 October 1984 and 30 May 1991 respectively. The Companies merged and simultaneously converted into a public limited liability company on 7 May 1993 to become Union Dicon Salt Plc. The Company became listed on the official listing of the Nigerian Stock Exchange on 23 September, 1993.

The principal activity of the Company is the processing of crude salt. The issued share capital of the Company is held thus: 28% by Aims Limited, 19% by Defence Industries Corporation, 14% by Danjuma T.Y, 8% by Taraba Fisheries Ltd, 8% by T.Y. Holdings Ltd, 1% by Danjuma Grace Elizabeth, 4% by UDS Plc (Staff Trust Fund) and 18% by others.

Its registered office is at Phase 2, NPA Kirikiri Lighter Terminal Apapa Lagos.

2) **Basis of preparation**

a **Statement of compliance**

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and in compliance with the requirements of the Companies and Allied Matters Act, 2020 and Financial Reporting Council of Nigeria Act No 6, 2011.

The financial statements were authorised for issue by the Board of Directors on 8 March 2022.

b **Basis of measurement**

The financial statements have been prepared under the historical cost concept except for certain financial instruments which were measured at fair value as mentioned in the accounting policies below.

c **Functional and presentation currency**

The Company's functional and presentation currency is the Nigerian Naira. The financial statements are presented in Nigerian Naira and have been rounded up to the nearest thousand except where otherwise stated.

d **Use of estimates and judgement**

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates and judgments. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

3 **New standards, interpretations and amendments**

(a) **New standards, interpretations and amendments adopted from 1 January 2021**

New standards effective for adoption in the annual financial statements for the year ended 31 December 2021 but had no significant effect or impact on the Company are:

Standard/Interpretation		Date Issued by IASB	Effective date periods beginning on or after
IFRS 16	COVID-19 Related Rent Concessions	28 May 2020	1 June 2020
IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16	Interest Rate Benchmark Reform	27 August 2020	1 January 2021

(b) **New standards, amendments and interpretations issued but not yet effective**

The following are the new standards and interpretations that have been issued, but are not mandatory for the financial year ended 31 December 2021. They have not been adopted in preparing the financial statements for the year ended 31 December 2021.

In terms of International Financial Reporting Standards, the company is required to include in its financial statements disclosure about the future impact of standards and interpretations issued but not yet effective at reporting date.

At the date of authorisation of the financial statements of the Company for the year ended 31 December 2021, the following standards and interpretations were in issue but not yet effective:

Standard/Interpretation		Date issued by IASB	Effective date periods beginning on or after
IAS 37	Onerous Contracts - Cost of Fulfilling a Contract	14 May 2020	1 January 2022
Amendments to IFRS 1, IFRS 9, IFRS 16 and IAS 41	Annual Improvements to IFRS Standards 2018-2020	14 May 2020	1 January 2022
IAS 16	Property, Plant and Equipment: Proceeds before Intended Use	14 May 2020	1 January 2022
IFRS 3	Reference to the Conceptual Framework	14 May 2020	1 January 2022
IAS 1	Classification of Liabilities as Current or Non-current	23 January 2020	1 January 2023
IFRS 17	Insurance Contracts	June 2020	1 January 2023
IAS 1	Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2)	12 February 2021	1 January 2023
IAS 8	Definition of Accounting Estimates (Amendments to IAS 8)	12 February 2021	1 January 2023
IAS 12	Deferred Tax related to Assets and Liabilities arising from a single Transaction (Amendments to IAS 12)	7 May 2021	1 January 2023

\*All standards and interpretations will be adopted at their effective date (except for those standards and interpretations that are not applicable to the Entity).

4) **Critical accounting estimates and judgements**

The Company makes certain estimates and assumptions regarding the future. Estimates and judgements are continually evaluated based on historical experience as well as other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

i) **Legal proceedings**

The Company reviews outstanding legal cases following developments in the legal proceedings and at each reporting date, in order to assess the need for provisions and disclosures in its financial statements. Among the factors considered in making decisions on provisions are the nature of litigation, claim or assessment, the legal process and potential level of damages in the jurisdiction in which the litigation, claim or assessment has been brought, the progress of the case (including the progress after the date of the financial statements but before those statements are issued), the opinions or views of legal advisers, experience on similar cases and any decision of the Company's management as to how it will respond to the litigation, claim or assessment.

ii) **Income and deferred taxation**

The Company incurs corporate tax liability and recognises changes to deferred tax assets and deferred tax liabilities, all of which are based on management's interpretations of applicable laws and regulations. The quality of these estimates is highly dependent upon management's ability to properly apply at times a very complex sets of rules to recognise changes in applicable rules and in the case of deferred tax assets, management's ability to project future earnings from activities that may apply loss carry forward positions against future income taxes.

iii) **Impairment of property, plant and equipment and intangible assets**

The Company assesses assets or groups of assets for impairment annually or whenever events or changes in circumstances indicate that carrying amounts of those assets may not be recoverable. In assessing whether a write-down of the carrying amount of a potentially impaired asset is required, the asset's carrying amount is compared to the recoverable amount. Frequently, the recoverable amount of an asset proves to be the Company's estimated value in use.

The estimated future cash flows applied are based on reasonable and supportable assumptions and represent management's best estimates of the range of economic conditions that will exist over the remaining useful life of the cash flow generating assets.

iv) **Estimates of useful lives and residual value**

The estimates of useful lives and residual values of property, plant and equipment impact the annual depreciation charge. The useful lives and residual values are based on management experience and the condition of the assets. Consideration is given to management's intended usage policy for the assets in the future and potential market prices of similar assets.

5) **Summary of significant accounting policies**

The Company's accounting policies set out below have been applied consistently to all years presented in these financial statements.

a) **Foreign currency transactions**

In preparing the financial statements of the Company, transactions in currencies other than the entity's presentation currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions and any exchange differences arising are included in the income statement of the reporting period.

Monetary items denominated in foreign currency are translated using the closing rate as at the reporting date. Non-monetary items measured at historical cost denominated in a foreign currency are translated with the exchange rate as at the date of initial recognition; non monetary items in a foreign currency that are measured at fair value are translated using the exchange rates at the date when the fair value was determined.

Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at the reporting date exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Income statement.

All foreign exchange gains and losses recognised in the income statement are presented net in the Income statement within other operating income and operating expenses respectively. Foreign exchange gains and losses on other comprehensive income items are presented in other comprehensive income within the corresponding item.

b) **Revenue**

The Company supplies salt in the wholesale market. Sales are recognized when control of the goods has transferred, being when the goods are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the goods, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the goods. Delivery occurs when the goods have been transported to the specific location of the wholesaler and either the wholesaler has accepted the goods in accordance with the sales contract, the acceptance provisions have lapsed, or the company has objective evidence that all criteria for acceptance have been satisfied.

The goods is often sold with volume discounts based on aggregate sales value over a 12 months period. Revenue from these sales is recognized based on the price specified in the contract, net of the estimated volume discounts. Accumulated experience is used to estimate and provide for the discounts, using the most likely value method, and revenue is only recognized to the extent that it is highly probable that a significant reversal will not occur. A refund liability (included in trade and other receivables) is recognized for expected volume discounts payable to customers in relation to sales made until the end of the reporting period. No element of financing is deemed present as the sales are made with a credit term of 30 days, which is consistent with market practice. The Company's obligation to replace expired goods under the standard warranty terms is recognized as a provision.

A receivable is recognized when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

c) **Finance income and finance expense**

Interest income on short-term deposits is recognised by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the asset's net carrying amount in the income statement.

Dividend income from investments is recognised in the income statement when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Company) and the amount of income can be measured reliably.

Finance costs comprise interest expense on borrowings, unwinding of the discount on provisions, changes in the fair value of financial assets at fair value through profit or loss where the Company holds such financial assets and impairment losses recognised on financial assets ( other than trade receivables). Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in the income statement.

d) **Property, plant and equipment**

i) **Recognition and measurement**

Property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the assets. Items of property, plant and equipment under construction are disclosed as capital work in progress. The cost of construction recognised includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs on qualifying assets.

ii) **Subsequent costs**

The cost of replacing a part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced part is then derecognised. The costs of the day-to-day servicing and maintenance of an item of property, plant and equipment are recognised in the income statement during the period in which they are incurred.

iii) **Depreciation**

Depreciation is calculated on items of property, plant and equipment to write down the cost of each asset to its residual value over its estimated useful life. No depreciation is charged on items of property, plant and equipment until they are brought into use.

The principal annual rates used for this purpose, which are consistent with those for the previous years, are as follows:

Type of asset	%
Building	2
Plant and machinery	10
Computer equipment	25
Furniture and fittings	20

The assets depreciable methods, useful lives and residual values are reviewed annually and adjusted if necessary. The asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

iv) **Derecognition**

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gains or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement within 'Other income or operating expenses' in the year that the asset is derecognised.

e) **Impairment of non-financial assets**

Non-financial assets other than inventories are reviewed at each reporting date for impairment or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which they have separately identifiable cash flows (cash-generating units).

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment is treated as a revaluation increase.

**f) Inventory**

Inventory include salt, engineering items, bags and other consumables. Inventories are valued at the lower of cost and net realizable value. Cost includes the cost of the products, the landing cost and the expenses/charges associated with the conveyance of the inventory to the warehouse. Costs of the products are determined using the average cost methods. Net realizable value is the estimated selling price in the ordinary course of business less estimated cost necessary to make the sale. Adequate provision is made for slow moving, obsolete and defective inventories to ensure that the value at which inventories is held at the reporting date is reflective of anticipated future sales patterns.

**g) Financial instruments**

**a) Financial assets**

Financial assets are initially recognised at fair value plus directly attributable transaction costs. Subsequent remeasurement of financial assets is determined by their designation that is revisited at each reporting date.

**i) Classification as trade receivables**

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within 30 days and therefore are all classified as current. Trade receivables are recognized initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognized at fair value. The Company holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. Details about the Company's impairment policies and the calculation of the loss allowance are provided in the subsequent paragraph.

**ii) Classification of financial assets at amortised cost**

The Company classified its financial assets as at amortised cost only if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cash flows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

**iii) Other receivables**

These amounts generally arise from transactions outside the usual operating activities of the Company. Interest may be charge at commercial rates where the terms of repayment exceed six months. Collateral is not normally obtained. The non-current other receivables are due and payment within three years from the end of the reporting period.

**iv) Prepayments**

Prepayments are payments made in advance relating to the following year and are recognised and carried at original amount less amounts utilised in the statement of profit and loss and other comprehensive income.

**v) Cash and cash equivalents**

Cash and cash equivalents consist of cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purpose of reporting cash flows, cash and cash equivalents include cash on hand, bank balances, investments in money market instruments with maturity dates of less than three months and are risk free net of bank overdraft.

**vi) Derecognition of financial assets**

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expires, or when it transfers substantially all the risks and rewards of ownership of the asset to another entity. On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in the income statement.

**vii) Financial liabilities and equity instruments**

Financial liabilities are initially recognised at fair value when the Company becomes a party to the contractual provisions of the liability. Subsequent measurement of financial liabilities is based on amortized cost using the effective interest method. The Company financial liabilities include trade and other payables.

Financial liabilities are presented as if the liability is due to be settled within 12 months after the reporting date, or if they are held for the purpose of being traded. Other financial liabilities which contractually will be settled more than 12 months after the reporting date are classified as non-current.

**a) Trade and other payables**

Trade and other payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

**b) Dividends**

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the Company's shareholders. Interim dividends are deducted from equity when they are declared and no longer at the discretion of the Company. Dividends for the year that are approved after the balance sheet date are disclosed as an event after reporting period.

**c) De-recognition of financial liabilities**

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in income statement.

**h) Offsetting financial instruments**

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

**i) Impairment of financial instruments**

The Company has trade receivables for the sales of inventory that is subject to the expected credit loss. While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

The Company applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables has been grouped based on shared credit risk characteristics and the days past due. The Company has therefore concluded that the expected loss rates for trade receivable are a reasonable approximation of the loss rates for the contract assets.

The expected loss rates are based on the payment profiles of customers over a period of 36 months from 31 December 2020 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Company has identified the GDP and the unemployment rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

**j) Taxation**

**i) Current income tax**

The income tax expense for the period comprises current and deferred tax expense. Tax is recognised in the income statement except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity.

The current income tax charge is calculated on the basis of the tax laws enacted or substantially enacted at the reporting date in Nigeria where the Company operates and generates taxable income.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years, but it further excludes items that are never taxable or deductible. The Company is subject to the following types of current income tax:

- . Company Income Tax - This relates to tax on revenue and profit generated by the Company during the year, to be taxed under the Companies Income Tax Act, Cap C21, LFN 2004 as amended to date
- . Tertiary Education Tax - Tertiary education tax is based on the assessable income of the Company and is governed by the Tertiary Education Trust Fund (Establishment) Act, LFN 2011 (Amended)

**ii) Deferred tax**

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- . temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss.
- . taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax is provided for using the liability method, which represents taxation at the current rate of corporate tax on all timing differences between the accounting values and their corresponding tax written down values. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the amount will be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

**k) Employee benefits**

**(i) Short term employee benefits**

Short term employee benefit obligations are measured on an undiscounted basis and are expensed as the related services are provided. The Company recognises wages, salaries, bonuses and other allowances for current employees in the income statement as the employees render such services.

A liability is recognised for the amount expected to be paid under short - term benefits, if the company has a present legal or constructive obligation to pay the amount as a result of past service provided by the employee and the obligation can be estimated reliably.

**(ii) Defined contribution plans**

The Company operates a defined contribution plan as stipulated in the Pension Reform Act, 2014. Under the defined contributory scheme, the Company contributes 10%, while its employees contribute 8% of their annual basic, housing and transport allowances to the scheme. Once the contributions have been paid, the Company retains no legal and constructive obligation to pay further contributions if the fund does not hold sufficient assets to finance benefits accruing under the retirement benefit plan. The Company's obligations are recognised in the income statement as administrative expenses (employee benefits) when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or reduction in the future payments is available.

**(iii) Defined benefits plan**

Defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation. The liability in respect of a defined benefit pension plan is the present value of the defined obligation at the end of the reporting period less the fair value of plan assets, together with adjustments for un-recognised past-service costs. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows, using interest rate of government bond. Actuarial gains and losses arising from experience adjustment and changes in actuarial assumption are charged or credited to equity in other comprehensive income in the period which they arise.



**l) Provisions**

A provision is recognized only if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. The provision is measured at the best estimate of the expenditure required to settle the obligation at the reporting date.

Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation. The unwinding of the discount is recognised as a finance cost.

**m) Share capital, reserves and dividends**

**i) Share capital**

Share capital represents the nominal value of shares that have been issued.

**ii) Reserves**

Reserves include all current and prior periods' retained earnings.

**iii) Dividends**

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the company's shareholders. Interim dividends are deducted from equity when they are declared. Dividends for the year that are approved after the statement of financial position date are disclosed as an event after the statement of financial position.

**n) Related party transactions**

Related parties include the related companies, the directors and any employee who is able to exert significant influence on the operating policies of the company. Key management personnel are also considered related parties. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity.

The Company considers two parties to be related if, directly or indirectly one party has the ability to control the other party or exercise significant influence over the other party in making financial or operating decisions.

Where there is a related party transactions with the company, the transactions are disclosed separately as to the type of relationship that exists with the company and the outstanding balances necessary to understand their effects on the financial position and the mode of settlement.

**6) Financial instruments - risk management**

The Company is exposed through its operations to the following financial risks:

- Credit risk
- Fair value or cash flow interest rate risk
- Foreign exchange risk
- Other market price risk, and
- Liquidity risk.

In common with all other businesses, the Company is exposed to risks that arise from its use of financial instruments. This note describes the Company's objectives, policies and processes for managing those risks and the methods used to measure them. Further quantitative information in respect of these risks is presented throughout these financial statements. There have been no substantive changes in the Company's exposure to financial instrument risks, its objectives, policies and processes for managing those risks or the methods used to measure them from previous periods unless otherwise stated in this note.

**(i) Principal financial instruments**

The principal financial instruments used by the Company, from which financial instrument risk arises are as follows:

- Trade receivables
- Cash and cash equivalents
- Trade and other payables

ii) Financial instruments by category

Financial assets	Loans and receivables	
	2021 N'000	2020 N'000
Cash and cash equivalents	14,355	12,334
Trade and other receivables	510	410
Total financial assets	<u>14,865</u>	<u>12,744</u>
<b>Total liabilities</b>	<b>Financial liabilities at amortised cost</b>	
	<b>2021</b>	<b>2020</b>
	<b>N'000</b>	<b>N'000</b>
Trade and other payables	<u>1,322,120</u>	<u>1,345,276</u>

**General objectives, policies and processes**

The Board has overall responsibility for the determination of the Company's risk management objectives and policies and, whilst retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure the effective implementation of the objectives and policies to the Company's finance department. The Board receives monthly reports from the Company's Accountant through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets. The Company's Accountant also reviews the risk management policies and processes and reports his findings to the Board.

The overall objective of the Board is to set policies that seek to reduce risk as far as possible without unduly affecting the Company's competitiveness and flexibility. Further details regarding these policies are set out below:

**Credit risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Company is mainly exposed to credit risk from rental income. The Company is not exposed to credit risk from sales of products as it is currently not trading.

**Liquidity risk**

Liquidity risk arises from the Company's management of working capital and the finance charges and principal repayments on its debt instruments. It is the risk that the Company will encounter difficulty in meeting its financial obligations as they fall due.

The Company is currently experiencing difficulty in meeting its financial obligations as they fall due. However, efforts are being made by the Board to ensure that the Company can start the production and sales of salt in order to generate income for its working capital requirements.

**Capital management**

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Company is currently experiencing difficulty in maintaining a positive working capital position. The Company's current liabilities exceeded its current assets by N1,369,641,000 and had a negative equity of N1,374,220,000.

Accordingly, there is an immediate need to address the inability to generate revenue, impact of the negative working capital and net liabilities respectively. As part of the measures to sustain the going concern, the Company has entered into a joint venture arrangement with Joatalim Logistic Limited. This arrangement is expected to fetch the Company the sum of N180 million annually to sustain the administrative and other overhead costs. The company is of the view that it will continue to operate for the foreseeable future

Accordingly, there is an immediate need to address the impact of the negative working capital and net liabilities respectively. To facilitate this, the management is committed to engage in productive activities in the coming year with the approval by the Board to revive salt production and diversify into other business opportunities. As part of the measures to sustain the going concern, the amount due to the related parties will not be required for immediate repayment until the Company returns to profitable position.

7) <b><u>Revenue</u></b>		
Revenue arises from:	2021	2020
	N'000	N'000
Gross sales of salt less rebate	-	-
8) <b><u>Cost of sales</u></b>	N'000	N'000
Staff costs	-	-
Rent	-	-
Maintenance	-	-
Others	-	-
9) <b><u>Other operating income</u></b>	N'000	N'000
This comprises:		
Rental income	128,800	118,133
Dividend income	3,375	3,375
Other income	5,200	713,673
Curtailement (note 18(d))	16,142	-
	153,517	835,181
10) <b><u>Administrative expenses</u></b>	N'000	N'000
Staff costs	22,176	45,226
Annual General Meeting (AGM)	1,838	-
Repairs and maintenance	2,467	1,891
Travelling	1,596	1,664
Office expenses	1,146	1,053
Audit fee	1,500	1,500
Professional fee	9,221	8,687
Telephone	638	683
Stationery	444	314
Depreciation of property, plant and equipment	648	648
Business promotion	145	80
Current service and interest cost ( Note 18(d))	15,439	25,111
Rent	52,729	52,071
Bank Charges	66	38
Corporate Subscription	3,392	1,367
Impairment allowance	-	8,703
Others	100	186
	113,543	149,220
11) <b>Profit for the year is arrived at after charging:</b>	N'000	N'000
Depreciation on property, plant and equipment	648	648
Audit fees	1,500	1,500
12) <b>Employee benefit expenses</b>	N'000	N'000
Employee benefit expenses comprise:		
Wages and salaries	22,176	45,226
	22,176	45,226

13) Taxation

**Current Income tax**

Taxation for the period in the income statement represents deferred tax, education tax and company income tax.

	2021	2020
	N'000	N'000
i) <b>Profit and loss account</b>		
Company income tax	490	-
Education tax	931	-
Minimum tax	-	2,088
Nigeria Police Trust Fund Levy	2	-
	<u>1,423</u>	<u>2,088</u>
Deferred tax	-	-
	<u>1,423</u>	<u>2,088</u>

**Income tax recognised in profit or loss**

The charge for taxation in these financial statements is computed in accordance with the provisions of the Companies Income Tax Act, CAP C21 LFN, 2004 as amended.

The Company's education tax is computed in accordance with the provisions of Education Tax Act, CAP E4 LFN, 2004 as amended which is 2.5% of the assessable profit for the year.

- ii) The income tax expense for the year can be reconciled to the accounting profit as per the statement of comprehensive income as follows:

	N'000	N'000
<b>Profit before tax</b>	<u>39,974</u>	<u>685,961</u>
Tax at the statutory corporation tax rate of 30%	11,992	205,788
Effect of income that is exempt from taxation	(1,013)	-
Effect of expenses that are not deductible in determining taxable profit	194	685,961
Loss relieved	(3,235)	(891,749)
Education tax at 2.5% of assessable profit	931	-
Balancing charge/(allowance)	-	-
Nigeria Police Trust Fund Levy	2	-
Capital allowances absorbed	(7,450)	-
Minimum tax	-	2,088
Deferred tax provisions	-	-
<b>Tax expense recognised in profit or loss</b>	<u>1,423</u>	<u>2,088</u>
Effective rate	<u>0.04</u>	<u>0.00</u>

iii) **Statement of financial position**

	N'000	N'000
Balance at the beginning of the year		
Income tax	62,263	60,517
Education tax	-	-
	<u>62,263</u>	<u>60,517</u>
<b>Payments during the year:</b>		
Income tax	(1,300)	(342)
<b>Provision for the year:</b>		
Company income tax	490	-
Nigeria Police Trust Fund Levy	2	-
Education tax	931	-
Minimum tax	-	2,088
Balance at the end of the year	<u>62,387</u>	<u>62,263</u>

iv) Current tax assets and liabilities

Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the Company and movements thereon during the current and prior reporting periods:

	Property, plant and equipment N'000	Recognised in other comprehensive income N'000	Allowance on inventory N'000	Total N'000
At 1 January 2020	39,591	-	-	39,591
Charged to profit or loss	-	-	-	-
Charged to other comprehensive income	-	-	-	-
Reclassification from equity to profit or loss	-	-	-	-
<b>At 31 December 2020</b>	<b>39,591</b>	<b>-</b>	<b>-</b>	<b>39,591</b>
Charged to profit or loss	-	-	-	-
Charged to other comprehensive income	-	-	-	-
Reclassification from equity to profit or loss	-	-	-	-
<b>At 31 December 2021</b>	<b>39,591</b>	<b>-</b>	<b>-</b>	<b>39,591</b>

v) Deferred tax liabilities

	2021 N'000	2020 N'000
Balance at the beginning of the year	39,591	39,591
Charge for the year	-	-
Balance at the end of the year	<u>39,591</u>	<u>39,591</u>

14) Property, plant and equipment

	Leasehold land & buildings	Plant & machinery N'000	Fittings and Equipment N'000	Computer equipment N'000	Total N'000
<b>Cost</b>					
At 1 January 2020	65,302	1,131,666	167,027	12,592	1,376,587
Additions	780	-	-	-	780
<b>At 31 December 2020</b>	<b>66,082</b>	<b>1,131,666</b>	<b>167,027</b>	<b>12,592</b>	<b>1,377,367</b>
At 1 January 2021	66,082	1,131,666	167,027	12,592	1,377,367
Additions	-	-	-	-	-
<b>At 31 December 2021</b>	<b>66,082</b>	<b>1,131,666</b>	<b>167,027</b>	<b>12,592</b>	<b>1,377,367</b>
<b>Accumulated depreciation and impairment</b>					
At 1 January 2020	21,574	1,131,666	167,027	12,416	1,332,683
Depreciation charge for the year	604	-	-	44	648
<b>At 31 December 2020</b>	<b>22,178</b>	<b>1,131,666</b>	<b>167,027</b>	<b>12,460</b>	<b>1,333,331</b>
At 1 January 2021	22,178	1,131,666	167,027	12,460	1,333,331
Depreciation charge for the year	604	-	-	44	648
<b>At 31 December 2021</b>	<b>22,782</b>	<b>1,131,666</b>	<b>167,027</b>	<b>12,504</b>	<b>1,333,979</b>
<b>Carrying amounts</b>					
At 31 December 2021	<b>43,300</b>	<b>-</b>	<b>-</b>	<b>88</b>	<b>43,388</b>
At 31 December 2020	<b>43,904</b>	<b>-</b>	<b>-</b>	<b>132</b>	<b>44,036</b>

- a) None of the Company's assets is held under lease  
 b) None of the Company's assets is pledged as collateral for loan  
 c) No contractual commitment to acquire asset during the year.

15) <b><u>Investment in subsidiary</u></b>	<b>2021</b>	<b>2020</b>
	<b>N'000</b>	<b>N'000</b>
Witt & Busch Limited	53,981	53,981
Impairment on Investment	-	
	<u>53,981</u>	<u>53,981</u>

In 1998, the Company acquired 100% shares of Witt & Busch Limited. The cost of the investment was impaired in 2010 because there was no record of financial performance of the company to evaluate its

16) <b><u>Other receivables</u></b>	<b>N'000</b>	<b>N'000</b>
Amount due from related companies (16(a))	300	300
Staff Loan Account	210	110
<b>Total trade and other receivables</b>	<u>510</u>	<u>410</u>

(a) <b><u>Due from related companies</u></b>	<b>N'000</b>	<b>N'000</b>
Witt and Busch Limited	300	2,400
Impairment on receivables	-	(900)
	<u>300</u>	<u>1,500</u>

(b) The Company has no receivables that are used as collateral for security.

(c) The Company does not have financial assets that are past due but not impaired.

17) <b><u>Trade and other payables</u></b>	<b>N'000</b>	<b>N'000</b>
Trade payables	-	-
Other payables (Note 17(a))	240,175	259,875
Accruals (Note 17(b))	82,041	85,497
<b>Total financial liabilities excluding loans and borrowings, classified as financial liabilities measured at amortised cost</b>	<u>322,216</u>	<u>345,372</u>
Directors current account	949,027	949,027
Staff pension (17(c))	50,877	50,877
<b>Total trade and other payables</b>	<u>1,322,120</u>	<u>1,345,276</u>

The carrying value of trade and other payables classified as financial liabilities measured at amortised cost approximates fair value

(a) <b><u>Other payables</u></b>	<b>N'000</b>	<b>N'000</b>
PAYE	33,538	33,538
Union Dues	590	590
Deferred income	188,900	118,600
Payable to Joatalim Logistic Limited	-	90,000
CBO Capital account	16,534	16,534
ITF Payable	307	307
NSITF Payable	307	307
	<u>240,175</u>	<u>259,875</u>

(b) <b><u>Accruals</u></b>		
Accrued charges	59,698	52,391
Salary payable	20,576	31,039
Audit fees	1,500	1,800
NHF	124	124
Staff Trust Fund	143	143
	<u>82,041</u>	<u>85,497</u>

(c) <b><u>Staff pension</u></b>	<b>N'000</b>	<b>N'000</b>
Balance at the beginning of the year	50,877	45,171
Addition during the year	-	5,706
	<u>50,877</u>	<u>50,877</u>

18) **Employee benefits liabilities**

(a) The Company operates a gratuity scheme in line with the provisions of the agreements entered into with Nigeria Labour Congress (NLC)

The benefits payable to members based on the completed number of years served are as follows:

- (i) Less than 2 years of meritorious service - Nil
- (ii) 2-9 years of meritorious service - 150% of monthly gross salary
- (iii) 10-20 years of meritorious service - 200% of monthly gross salary
- (iv) More than 20 years - 250% of monthly gross salary

b) The most recent actuarial valuations of the present value of the defined benefit obligation were carried out at 31 December 2020 by Bestwole Developments Limited and the report was signed by the Managing Director of the Company Mr. Wole Ogunkoya (FRC/2013/NAS/00000000986). The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the Projected Unit Credit.

c) The principal assumptions used for the purposes of the actuarial valuations were as follows.

	2021	2020
	%	%
Discount rate	-	8
Rate of salary increase	-	6
Rate of inflation	-	12

d) Reconciliation of change in benefit obligation

The amount included in the statement of financial position arising from the entity's obligation in respect of its defined benefit plans is as follows:

	N'000	N'000
Balance at the beginning of year	158,010	150,359
Current service cost	8,319	8,787
Interest cost	7,120	16,324
Benefit paid	(13,342)	-
Actuarial loss - change in assumption	1,571	(728)
Actuarial loss - experience adjustment	(83,180)	(16,732)
Curtailement	(16,142)	-
Balance as at year end	<u>62,356</u>	<u>158,010</u>

e) Statement of Other Comprehensive Income(OCI)

Actuarial loss on liability during the year due to:

	N'000	N'000
- Change in assumption	1,571	(728)
- Experience adjustment	(83,180)	(16,732)
	<u>(81,609)</u>	<u>(17,460)</u>

19) **Share capital**

(a) **Authorised shares**

	2021		2020	
	Number	Value	Number	Value
	'000	N'000	'000	N'000
Ordinary shares of N0.50 each	600,000	300,000	600,000	300,000
<b>Issued and fully paid</b>	<b>Number</b>	<b>Value</b>	<b>Number</b>	<b>Value</b>
	'000	N'000	'000	N'000
Balance at the beginning of the year	273,346	136,673	273,346	136,673
Addition during the year	-	-	-	-
Balance at the end of the year	<u>273,346</u>	<u>136,673</u>	<u>273,346</u>	<u>136,673</u>

	2021 N'000	2020 N'000
(b) <b>Share premium</b>		
Balance at the beginning and end of the year	250,638	250,638
20) <b>Actuarial reserve</b>		
Balance at the beginning of the year	(15,917)	(33,377)
Gains for the year	81,609	17,460
Balance at the end of the year	65,692	(15,917)
21) <b>Revenue reserve</b>		
Balance at the beginning of the year	(1,865,774)	(2,549,647)
Profit for the year	38,551	683,873
Balance at the end of the year	(1,827,223)	(1,865,774)
22) <b>Cash and cash equivalents</b>		
Cash and cash equivalents comprise:	N'000	N'000
Cash at bank available on demand	14,355	12,333.52
23) <b>Related party transactions</b>		
<p>Related parties include the Board of Directors, the Executive Board, the Managing Director, close family members and companies which are controlled by these individuals.</p> <p>The amount of outstanding balances at the year end are as disclosed in Note 16(a) to the financial statements.</p> <p><b>Transactions with key management personnel</b></p> <p>Key management staff are those persons who have authority and responsibility for planning, directing and controlling the activities of the company.</p> <p>Key management includes directors (executive and non-executive) and members of the Executive Committee. Emolument paid to the members of key management personnel during the year is as analysis</p>		
	N'000	N'000
Short term benefits	-	18,566
Other employee benefits	-	2,703
	-	21,269

24) **Going concern**

The Company is currently experiencing difficulty in maintaining a positive working capital position and has not been generating income from its core business since 2005. As at 31 December 2021, the Company's current liabilities exceeded its current assets by N1,369,641,000 and had a negative equity of N1,374,220,000.

Accordingly, there is an immediate need to address the impact of the negative working capital and net liabilities respectively. As part of the measures to sustain the going concern, the Management has entered into a joint venture arrangement with Joatalim Logistic Limited for the use of the Company's yard in Apapa. This arrangement is expected to fetch the Company a rental income in the sum of N180 million annually to sustain the administrative and other overhead costs. The Company is also in discussion with other potential investors on the use of the Port-Harcourt factory/jetty for the production of salt and flour. The Board is of the view that the discussions with these investors would be successful and this would lead the Company back to the production of salt in the immediate future.

In addition, General TY Danjuma, the Chairman of the Board and a key shareholder, has agreed to provide the necessary financial support to maintain the Company in continuous operating state and would not demand for the payment of the sum of N949.03 million due to him from the Company in the subsequent 18 months from 31 December 2021. He also confirmed in his capacity as a director and shareholder of the Company to provide the necessary financial support to maintain the Company in continuous operating state and in agreement with the other directors and / or shareholders to inject additional funds into the Company.

The financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that the actions being taken by the directors as explained above will yield positive result and that the realisation of assets and settlement of liabilities will occur in the ordinary course of business.



25) **Contingent liabilities**

In the normal course of the business, there were a number of legal suits outstanding against the Company. A judgement was delivered at both the Lagos State High Court and the Court of appeal in the case of Abimbola Hundeyin V. (1) Mr. Archibong Nkana (2) Union Dicon Salt Plc (3) The Registrar of Titles; Lagos State Lands Registry. (Appeal No: CA/L/39M/11) where both courts awarded Ten Million Naira (N10,000,000) damages against Union Dicon Salt Plc. Also a judgement was delivered at both the Lagos State High Court and the Court of appeal in the case of Mr Augustine Omamegbe V. Union Dicon Salt Plc. (Appeal No: SC. 709/16) where the courts awarded Fourteen Million, Eight hundred and Ninety thousand, Four Hundred and Eleven Naira (N14,890,411) damages against Union Dicon Salt Plc. The Company has appealed against both judgements at the Supreme Court. On the advice of the counsel, the Board of Directors are of the opinion that no material losses are expected to arise. Therefore, no provision has been made in the financial statements.

26) **Capital commitment**

There were no commitments to capital expenditure as at 31 December 2021 (2020: Nil).

UNION DICON SALT PLC  
 FINANCIAL STATEMENTS, 31 DECEMBER 2021  
 VALUE ADDED STATEMENT  
 OTHER NATIONAL DISCLOSURE -

24

	2021 N'000	%	2020 N'000	%
Revenue	-		-	
Other income	153,517		835,181	
	<u>153,517</u>		<u>835,181</u>	
Less: Bought-in-materials and services:				
- Local	(90,719)		(103,347)	
Value absorbed	<u>62,798</u>	100	<u>731,835</u>	100
 <b>Distributed as follows:</b>				
<b>Employees:</b>				
Salaries and benefits	22,176	35	45,226	6
<b>Government:</b>				
Taxes	1,423	2	2,088	1
<b>Retained in the business</b>				
- Asset replacement (depreciation)	648	1	648	-
- To augment reserves	38,551	61	683,873	93
	<u>62,798</u>	<u>100</u>	<u>731,835</u>	<u>100</u>

UNION DICON SALT PLC  
 FINANCIAL STATEMENTS, 31 DECEMBER 2021  
 OTHER NATIONAL DISCLOSURE -  
 FIVE YEAR FINANCIAL SUMMARY

	2021 N'000	2020 N'000	2019 N'000	2018 N'000	2,017 N'000
Revenue	-	-	-	-	-
<b>Profit/ (loss) before taxation</b>	39,974	685,961	(117,181)	(83,433)	371,995
Taxation	(1,423)	(2,088)	(341)	(341)	(10,929)
<b>Profit /(loss) for the year</b>	<u>38,551</u>	<u>683,873</u>	<u>(117,522)</u>	<u>(83,774)</u>	<u>361,066</u>
Share capital	136,673	136,673	136,673	136,673	136,673
Share premium	250,638	250,638	250,638	250,638	250,638
Retained earnings	(1,827,223)	(1,865,774)	(2,549,647)	(2,432,125)	(1,308,524)
Actuarial valuation reserve	65,692	(15,917)	(33,377)	-	-
<b>Equity</b>	<u>(1,374,220)</u>	<u>(1,494,380)</u>	<u>(2,195,713)</u>	<u>(2,044,814)</u>	<u>(921,213)</u>
<b>Employment of capital:</b>					
Property, plant and equipment	43,388	44,036	43,904	44,620	76,220
Investment in subsidiary	53,981	53,981	53,981	-	-
Current assets	14,865	12,744	20,437	12,667	8,703
Total liabilities	(1,486,455)	(1,605,141)	(2,314,035)	(2,102,101)	(1,006,136)
<b>Total net liabilities</b>	<u>(1,374,220)</u>	<u>(1,494,380)</u>	<u>(2,195,713)</u>	<u>(2,044,814)</u>	<u>(921,213)</u>